

## Consolidated Financial and Non-Financial Highlights

(Millions of yen / Thousands of U.S. dollars, except where indicated)	2006/3	2007/3	2008/3	2009/3	2010/3	2011/3	
<b>For the Year</b>							
<b>Operating Results (for the year)</b>							
Net sales	¥1,472,435	¥1,688,062	¥1,786,680	¥1,487,615	¥1,207,735	¥1,391,713	
Operating income (loss)	58,705	91,678	77,176	(45,493)	(9,461)	40,548	
Profit attributable to owners of parent	44,125	52,297	24,831	(95,237)	(28,010)	24,854	
Reference: Ordinary income (loss)	61,989	95,478	66,146	(50,768)	(13,132)	38,851	
EBITDA <sup>1</sup>	136,905	167,864	155,719	38,873	69,275	117,089	
Net cash provided by operating activities	79,709	100,565	92,423	54,882	70,173	73,196	
Net cash used in investing activities	(58,247)	(133,618)	(78,206)	(76,253)	(42,913)	(43,204)	
Free cash flows	21,462	(33,053)	14,217	(21,371)	27,260	29,992	
<b>Financial Position (at year-end)</b>							
Total current assets	¥608,995	¥733,150	¥726,361	¥529,606	¥604,556	¥665,976	
Property, plant and equipment, net	532,324	542,340	564,805	522,641	498,183	467,735	
Total investments and other non-current assets	187,571	222,693	178,082	136,692	135,347	161,916	
Total assets	1,328,890	1,498,183	1,469,248	1,188,939	1,238,086	1,295,627	
Total current liabilities	475,074	591,253	569,560	377,858	386,203	442,298	
Total non-current liabilities	314,692	336,678	335,461	412,950	432,879	422,228	
Total shareholders' equity & Total accumulated other comprehensive income (loss)	464,021	504,509	500,044	349,908	377,283	383,740	
Interest-bearing debt	423,938	498,323	485,972	535,391	494,219	480,701	
<b>Other</b>							
Depreciation and amortization	¥70,099	¥70,207	¥72,596	¥81,374	¥74,878	¥69,237	
Capital expenditures	81,400	72,671	84,667	81,041	49,054	45,137	
R&D expenses	37,146	36,943	42,130	40,628	38,131	36,166	
<b>Per Share Data</b>							
Net income (loss) per share (basic)	¥56.20	¥66.68	¥32.22	¥(125.46)	¥(33.04)	¥24.80	
Cash dividends per share	8.00	10.00	12.00	9.00	3.00	6.00	
<b>Ratios</b>							
Return (operating income (loss)) on sales	3.99%	5.43%	4.32%	(3.06%)	(0.78%)	2.91%	
Return (net income (loss)) on equity	10.15%	10.80%	4.94%	—	—	6.53%	
Return (operating income (loss)) on assets	4.63%	6.49%	5.20%	—	—	3.20%	
Net D/E Ratio	0.85	0.92	0.93	1.39	1.11	1.04	
<b>Social Data</b>							
Employees	Consolidated	12,473	12,511	12,814	12,964	12,892	12,782
	Non-consolidated	8,584	8,695	8,671	8,557	8,297	7,878
Percentage of women	Non-consolidated	9.0%	9.3%	9.8%	10.4%	10.8%	11.2%
<b>Environmental Data<sup>2</sup></b>							
WSOI frequency rate <sup>3</sup>	Consolidated	—	—	—	—	—	0.28
Energy consumption	Consolidated <sup>4</sup>	—	—	—	—	99	103
Greenhouse gas emissions	Domestic <sup>5</sup>	595	589	567	514	493	490
	Consolidated <sup>6</sup>	—	—	—	—	558	568
Landfill disposal volume	Consolidated <sup>7</sup>	—	—	53,141	30,098	18,799	18,163
Landfill rate for industrial waste	Consolidated <sup>7</sup>	—	—	14.5%	8.7%	6.1%	5.4%

1. EBITDA = Operating income + Depreciation and amortization + Equity in earnings of non-consolidated subsidiaries and affiliates

2. Based on the change of aggregations method and revision of law, only to show comparable data continuously. For details, refer to Responsible Care, p. 58-60.

3. Work-related Significant Occupational Injury (WSOI) frequency rate: The number of deaths or WSOLs per million hours worked

4. Data reflect the total of six manufacturing sites and domestic and overseas consolidated subsidiaries (fiscal 2015: domestic 22, overseas 15)

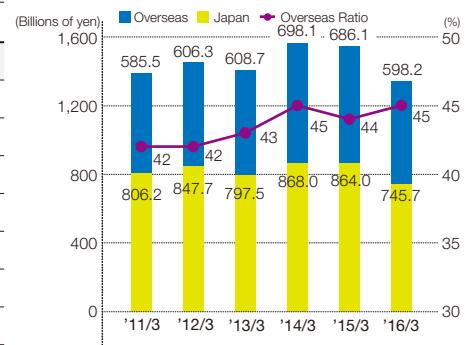
5. Data reflect the total of six manufacturing sites and domestic consolidated subsidiaries (fiscal 2015: domestic 22)

6. GHG emissions for overseas consolidated subsidiaries are calculated in accordance with Japan's Law Concerning the Promotion of Measures to Cope with Global Warming (2005 Amendment) based on energy consumption figures. Data reflect the total of domestic and overseas consolidated subsidiaries (fiscal 2015: domestic 22, overseas 15)

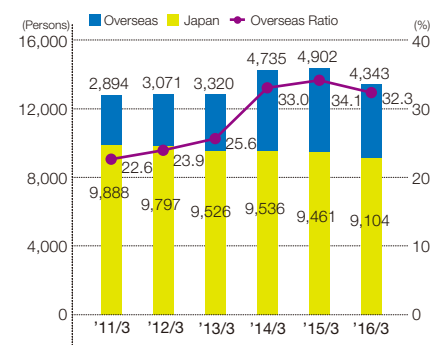
7. Data reflect the total of manufacturing sites of domestic and overseas consolidated subsidiaries and companies eligible for RC support (fiscal 2015: domestic 22, overseas 23)

2012/3	2013/3	2014/3	2015/3	2016/3	2016/3	
					(Millions of yen)	(Thousands of U.S. dollars)
¥1,454,024	¥1,406,220	¥1,566,046	¥1,550,076	<b>¥1,343,898</b>	<b>\$11,926,677</b>	
21,564	4,290	24,899	42,040	<b>70,926</b>	<b>629,446</b>	
(1,007)	(8,149)	(25,138)	17,261	<b>22,963</b>	<b>203,789</b>	
22,884	9,206	22,522	44,411	<b>63,183</b>	<b>560,729</b>	
89,854	49,729	73,828	90,218	<b>117,416</b>	<b>1,042,031</b>	
43,302	18,512	43,476	58,287	<b>145,913</b>	<b>1,294,933</b>	
(42,452)	(58,136)	(89,781)	(35,036)	<b>(36,365)</b>	<b>(322,728)</b>	
850	(39,624)	(46,305)	23,251	<b>109,548</b>	<b>972,204</b>	
					(Millions of yen)	(Thousands of U.S. dollars)
¥661,311	¥715,396	¥777,015	¥731,708	<b>¥628,210</b>	<b>\$5,575,168</b>	
430,629	446,637	425,840	433,629	<b>413,402</b>	<b>3,668,815</b>	
164,363	175,962	229,307	246,453	<b>217,336</b>	<b>1,928,789</b>	
1,256,303	1,337,995	1,432,162	1,411,790	<b>1,258,948</b>	<b>11,172,772</b>	
451,507	493,908	507,056	448,499	<b>364,259</b>	<b>3,232,685</b>	
389,025	415,173	515,459	491,992	<b>451,452</b>	<b>4,006,496</b>	
367,436	376,779	352,843	406,235	<b>381,971</b>	<b>3,389,874</b>	
464,773	507,183	581,260	548,713	<b>472,986</b>	<b>4,197,604</b>	
					(Millions of yen)	(Thousands of U.S. dollars)
¥62,749	¥43,864	¥48,143	¥48,251	<b>¥48,640</b>	<b>\$431,665</b>	
44,814	56,649	113,200	47,531	<b>43,405</b>	<b>385,206</b>	
33,176	31,997	33,569	32,473	<b>31,493</b>	<b>279,491</b>	
					(Yen)	(U.S. dollars)
¥(1.01)	¥(8.14)	¥(25.10)	¥17.24	<b>¥22.95</b>	<b>\$0.20</b>	
6.00	6.00	3.00	5.00	<b>8.00</b>	<b>0.07</b>	
1.48%	0.31%	1.59%	2.71%	<b>5.28%</b>		
—	—	—	4.55%	<b>5.83%</b>		
1.69%	0.33%	1.80%	2.96%	<b>5.31%</b>		
1.12	1.22	1.44	1.22	<b>1.03</b>		
12,868	12,846	14,271	14,363	<b>13,447</b>	(Persons)	
7,633	7,266	7,129	6,931	<b>6,733</b>	(Persons)	
11.4%	11.7%	11.9%	11.9%	<b>12.0%</b>		
0.22	0.49	0.24	0.18	<b>0.30</b>	(Target 0.15)	
99	94	89	86	<b>89</b>	PJ	
467	453	449	428	<b>469</b>	Ten thousand tons	
546	530	510	490	<b>529</b>	Ten thousand tons	
1,147	1,179	630	689	<b>963</b>	Tons	
0.4%	0.4%	0.2%	0.2%	<b>0.4%</b>		

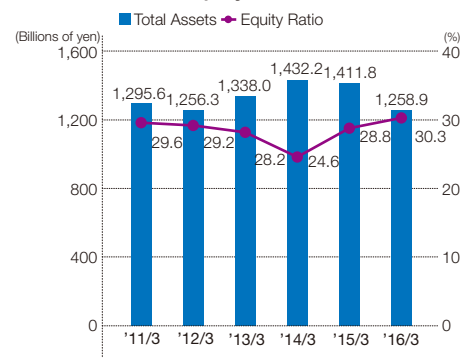
### Net sales by region



### Number of employees by region



### Total assets/Equity ratio



### Cash flows

