

The Intellectual Property Strategy

The Mitsui Chemicals Group Intellectual Property Strategy

Mitsui Chemicals regards intellectual property as a wide range of intangible assets contributing to the Company's business. Such assets include not only conventional patents, utility models, designs, trademarks, and copyrights, but also extend to employee expertise and other internal information. Given that strategic integration between the business and technology areas is an aspect of its intellectual property strat-

egy, Mitsui Chemicals acknowledges the critical importance of ensuring that there is cooperation between its divisions. In this regard, the Intellectual Property Division, business divisions, the R&D Division, and production and technology divisions work together to maximize business opportunities that take full advantage of the Group's intellectual property rights.

Promoting Intellectual Property Portfolio Management

The Company strives to strengthen its intellectual property assets for both existing and new business areas. Together with upgrading and expanding its patent portfolio, Mitsui Chemicals promotes and implements measures to protect innovative technologies that are closely linked to its technological development and business models. Every effort is made to share intellectual property between related divisions and departments and to pursue an intellectual property strategy that runs parallel to and consistent with the Company's overarching business strategy thereby enhancing corporate value.

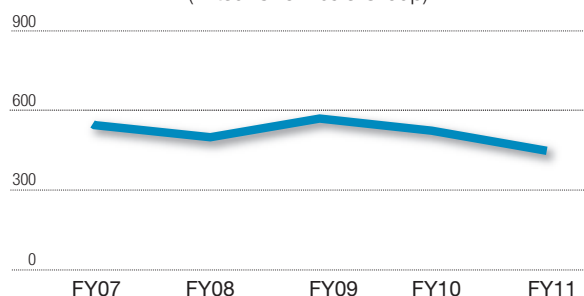
Reinforcing and Expanding Group Intellectual Property Capabilities

Mitsui Chemicals continually works to strengthen its business platform and promote the integration of Groupwide intellectual property assets in order to ensure a uniform intellectual property strategy that encompasses the entire Group, including affiliates. At the same time, the Company places considerable emphasis on its intellectual property education and training framework, through which it provides programs aimed ensuring human resources have the necessary mindset and appropriate skills regarding intellectual property.

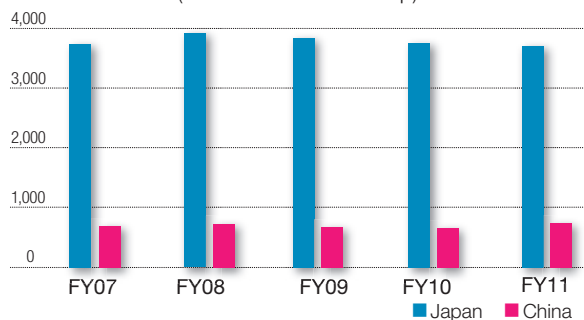
Furthering Intellectual Property Strategies in Key Overseas Regions

In recent years, the Group has significantly increased its pace of business development in emerging markets, including countries of Asia. At the same time, Mitsui Chemicals recognizes the importance of minimizing risks associated with intellectual property in local markets; therefore, the Company strives to grasp and analyze the status of intellectual property in each country and works in tandem with regional holding companies to ensure that an appropriate intellectual property strategy is developed and pursued in each location.

Number of Published Patent Applications in Japan
(Mitsui Chemicals Group)



Number of Japanese Patents and Chinese Patents
(Mitsui Chemicals Group)



R&D Expenses per Number of Published Patent Applications

