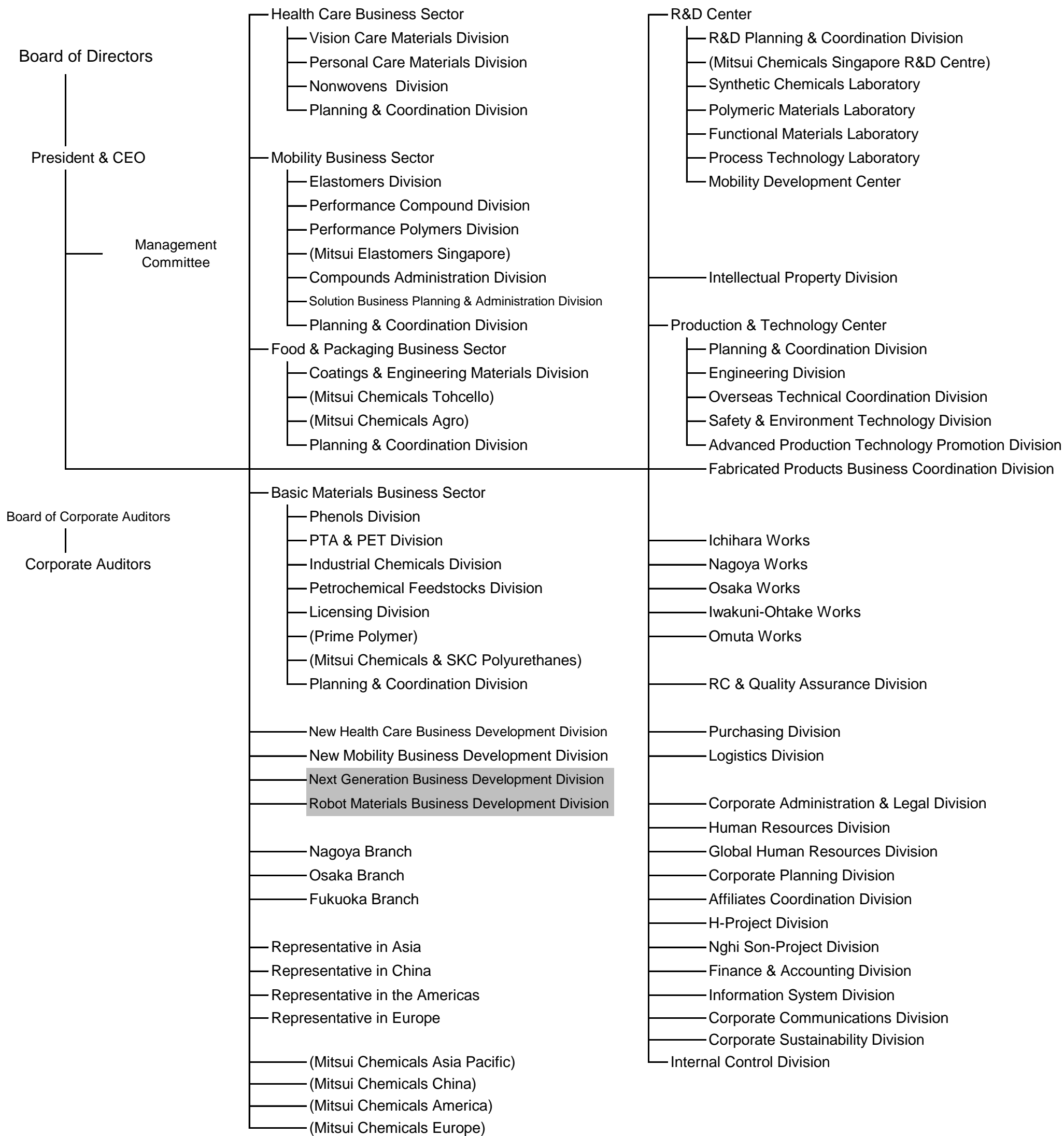


The organization chart of Mitsui Chemicals, Inc. (before the reorganization, until March 31, 2020)

Shaded parts indicate divisions abolished after the reorganization.



The organization chart of Mitsui Chemicals, Inc. (after the reorganization, as of April 1, 2020)

A shaded part indicates a new division established after the reorganization.

